



OFFICE OF THE SUPERINTENDENT OF SCHOOLS
ARCHDIOCESE OF NEW YORK

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September 25, 2017

Dear Parents/Guardians,

With another outstanding school year underway, I wanted to share some exciting news with you. **Starting this month, the Office of the Superintendent will begin working on a new three-year strategic plan for the Catholic schools in the Archdiocese of New York: *Pathways to Excellence II*.** You may recall in 2010 we unveiled our *Pathways to Excellence Strategic Plan (Pathways I)*, a comprehensive roadmap to strengthen and sustain our Catholic school system.

The implementation of *Pathways I* has provided innumerable improvements to our governance structure, fiscal stability, and, most importantly, the quality of academic and spiritual education we provide for our students. *Pathways II* will enable us to evaluate the progress we have made and consider new goals and strategies for continued success. Built upon the foundation established by *Pathways I*, *Pathways II* will consist of eight Domain Committees consisting of Catholic school leaders, educators, and administrators, with each committee charged with a specific focus: Catholic Identity, Teaching and Learning, Leadership, Governance, Enrollment Management, Communications, Student Services, and Finance. Over the next several months, these committees will undertake a multi-part review of *Pathways I*'s progress in each specific area, provide feedback on the objectives and strategies present in *Pathways I*, and recommend new strategies and priorities that should be pursued over the next three years to further strengthen our school system.

This critical process would not be complete without the feedback of Catholic school parents and guardians like you. Along with more detailed information on *Pathways II*, please use the link below to access an online survey where you can submit your thoughts as to where our focus should be as a school system:

- <https://catholicschoolsnyc.org/about-us/pathways/>

I encourage you to take advantage of this opportunity to share your thoughts with us. I am confident *Pathways II* will help ensure that our school system continues to grow and thrive for many years to come. Thank you for your continued support and commitment to Catholic education.

Sincerely,

Timothy J. McNiff, Ed.D.
Superintendent of Schools
Archdiocese of New York